



Robuste und resiliente Gestaltung von Infrastruktursystemen

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Singapore CREATE Initiative

Vision

Bring world-class research organizations together in one SIN site to internationalize and increase the vibrancy of Singapore's R&D system

Goals

- Establish a strong pipeline of ideas, talent and research capabilities to accelerate SIN capability building
- Make researchers from diverse backgrounds and disciplines interact with SIN's research ecosystem

Established

- 2007 SMART Infectious Disease



CREATE Research Centres



University of
California,
Berkeley



Technische Universität München



Hebrew
University of
Jerusalem



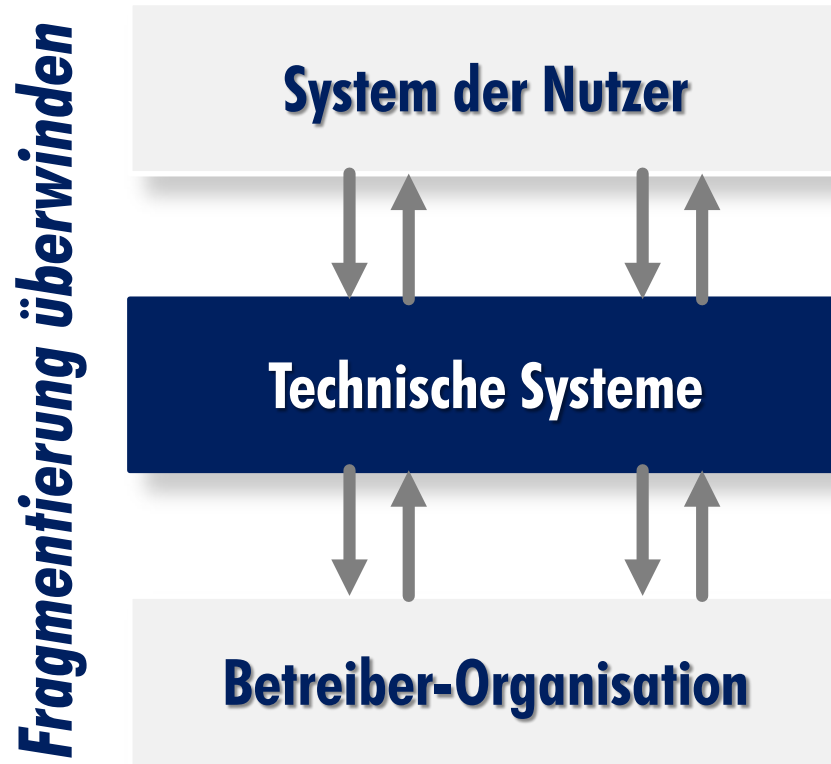
上海交通大学
SHANGHAI JIAO TONG UNIVERSITY

ETH zürich



NANYANG
TECHNOLOGICAL
UNIVERSITY

Sozio-Technische Systembetrachtung



Outline

1. **Challenges calling for a new approach**
2. **Resilience, emerging paradigm**
3. **Resilience metrics**
4. **Building Resilience**
 - **Robust Design**
 - **“Informed” Recovery**
 - **Social Resilience**

Paradigms to Cope with Uncertainty

Reliability Engineering

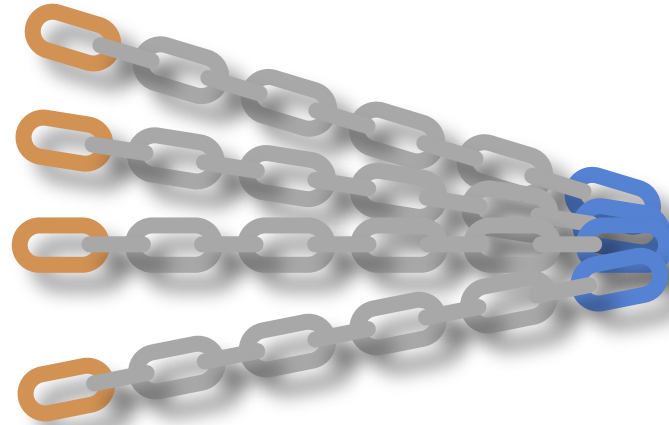
weakest link



Pre-event
Probabilistic

Risk Management

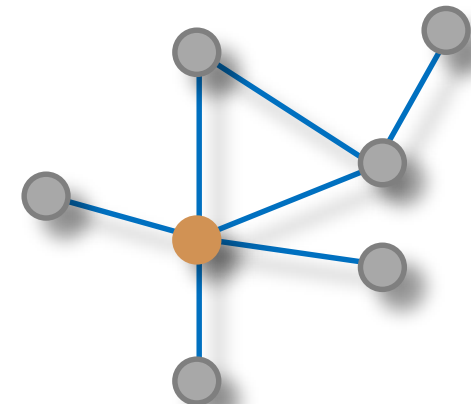
chain of events



Pre-event
Probabilistic
F/C-diagrams

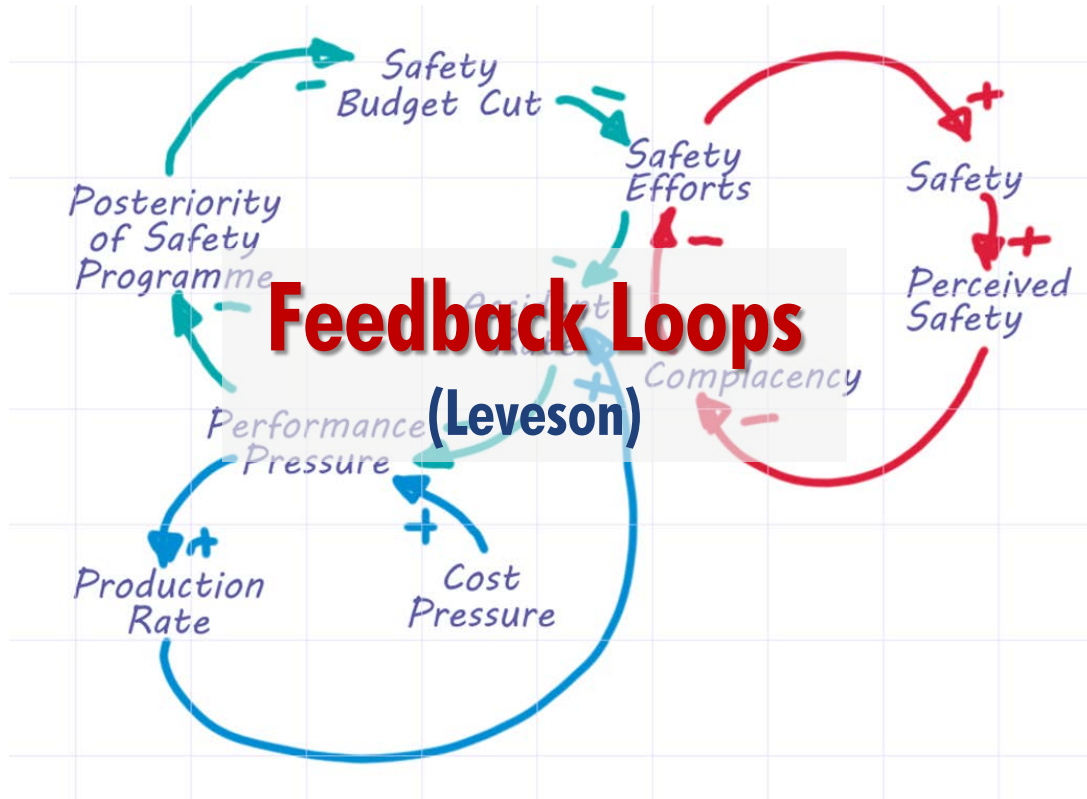
Robustness / Resilience

network-centric



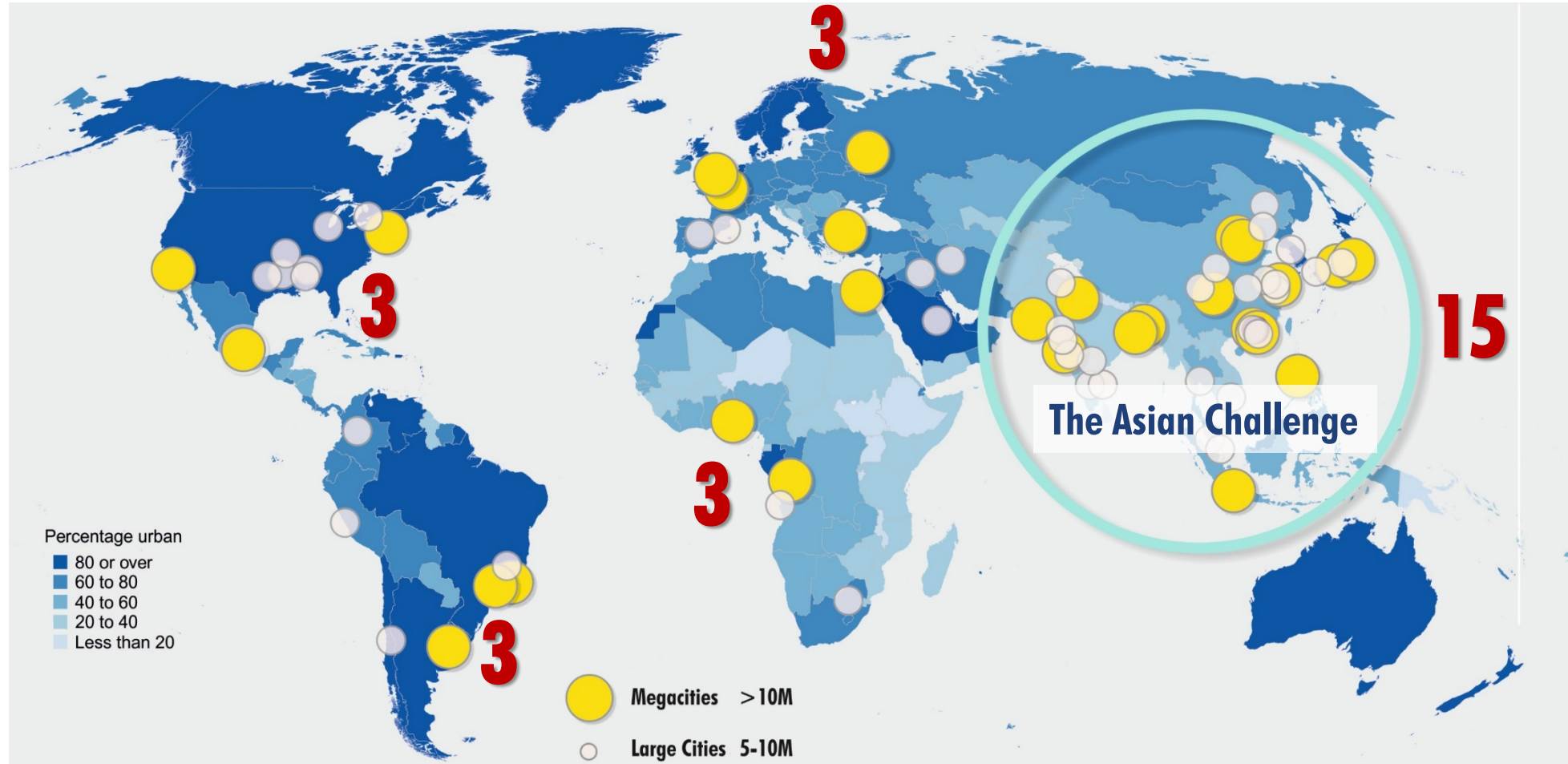
Pre + Post-event
Probabilistic
F/C-diagrams

Challenges



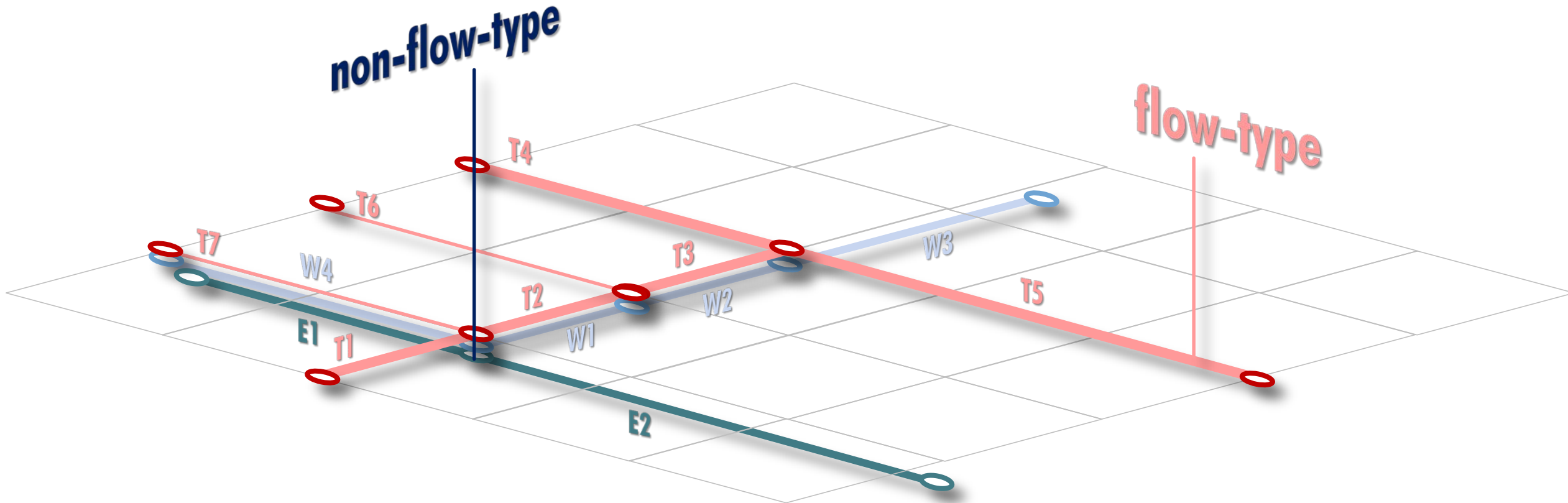
- Failures often statistically interdependent
- Cascading failures
- Postive Feedback
- Emerging phenomena (Dragon Kings)

[C1] Increasing Value@Risk + Coupling

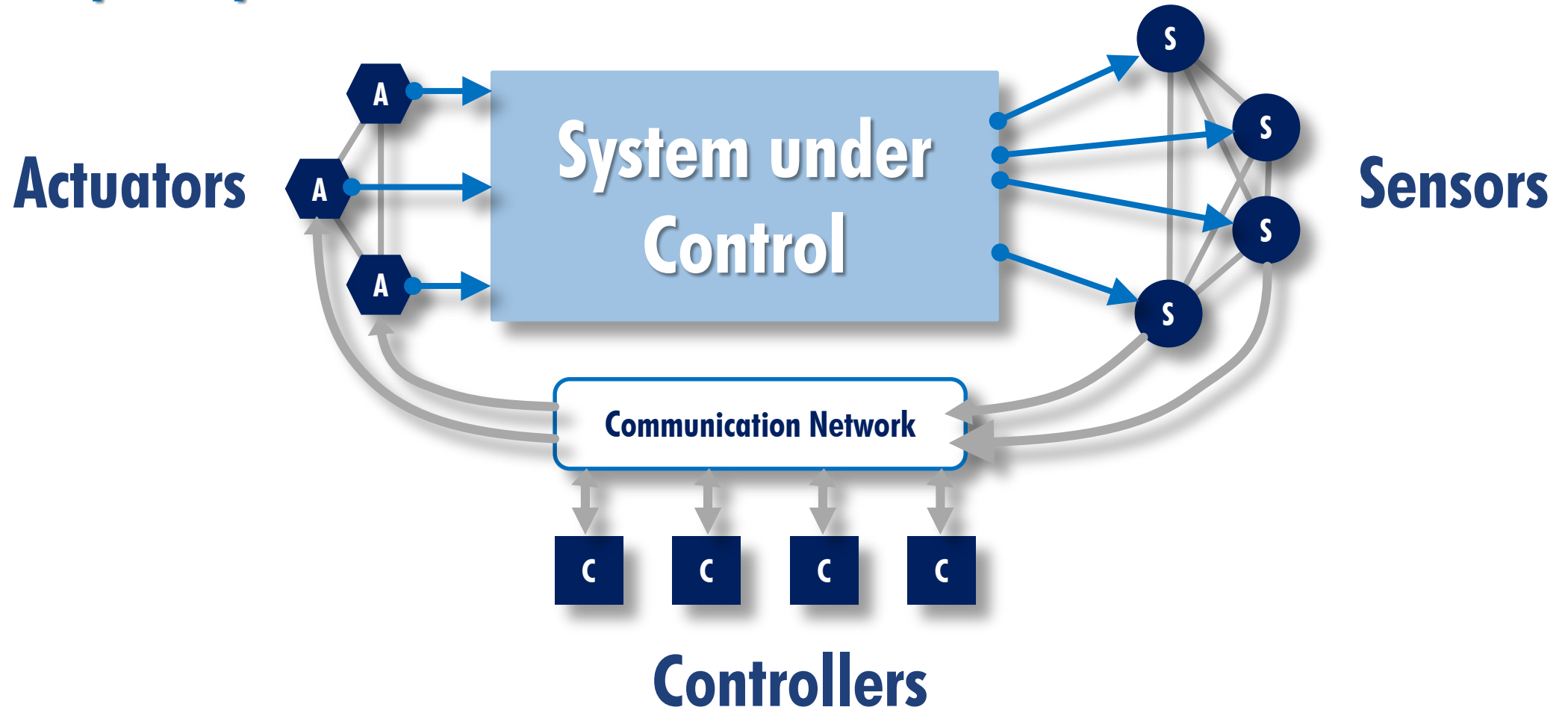


UN (2014). World Urbanization Prospects The 2014 Revision. Highlights. 27 p.

[C2] Interdependencies



Cyber-Physical Systems

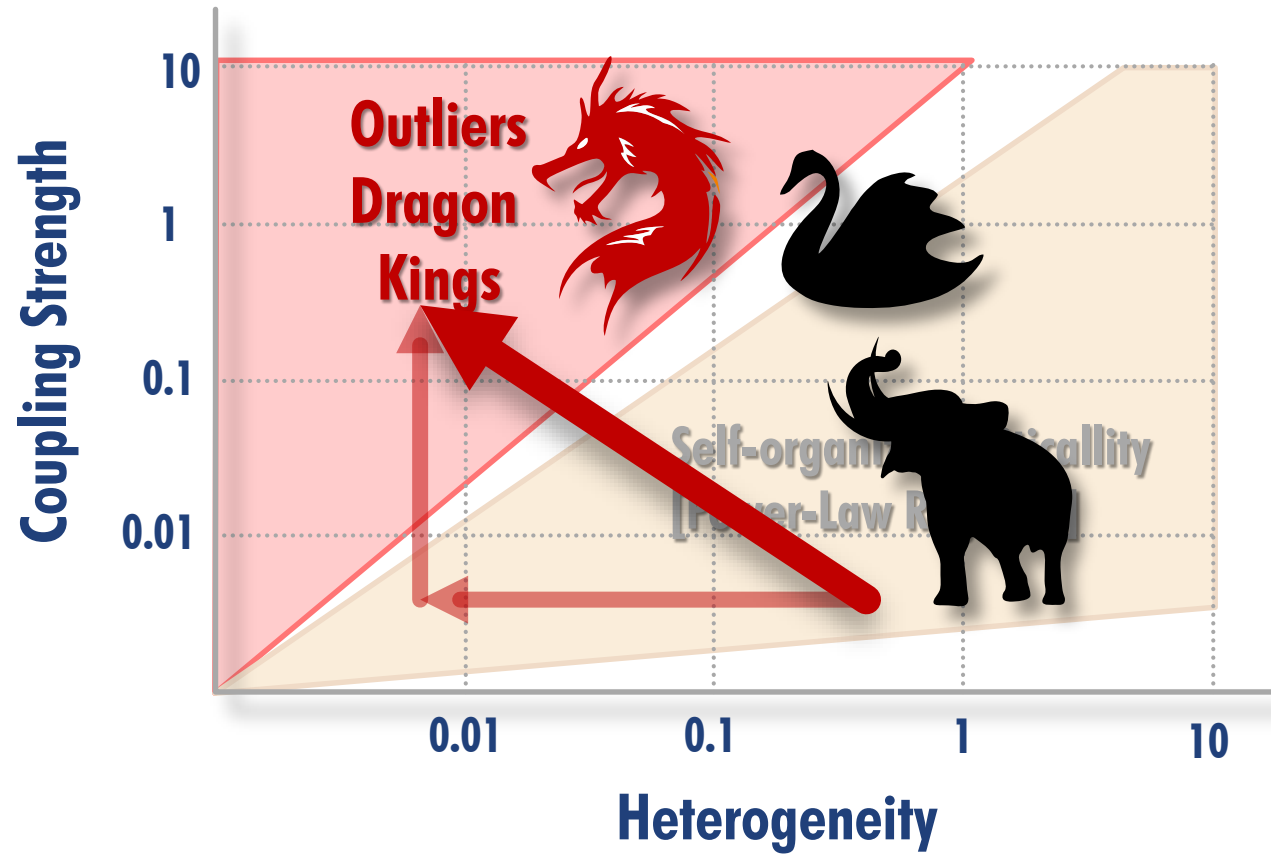


Complexity



Sugiyama, Y., Fukui, M., Kikuchi, M.,
Hasabe, K., Nakayama, A., Nishinari,
K., Tadaki, S., Yukawa, S. (2008):
Traffic Jam without Bottleneck.
https://youtu.be/7wm-pZp_mi0

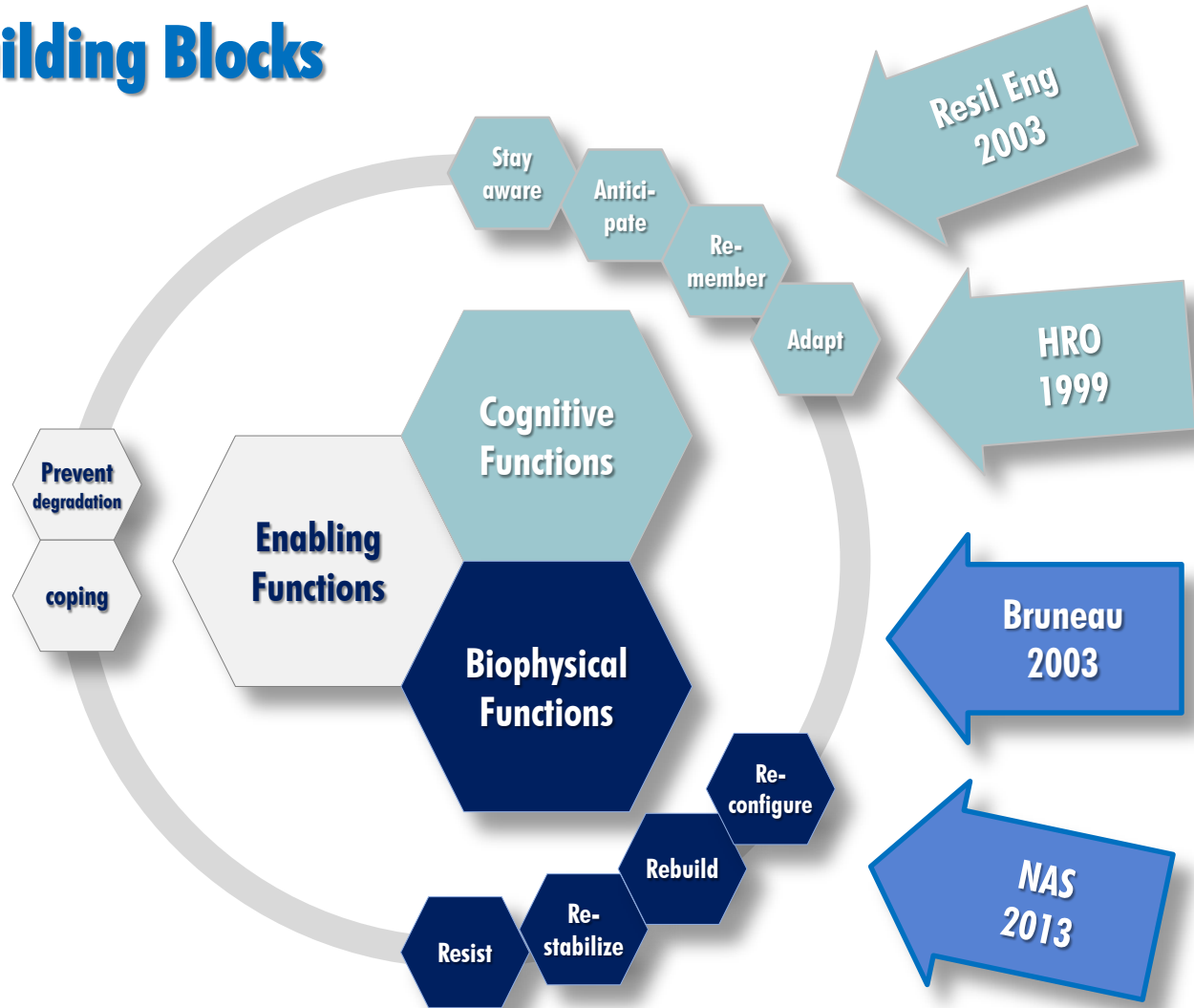
[C3] – Regime Shifts (Osorio et al. 2010)



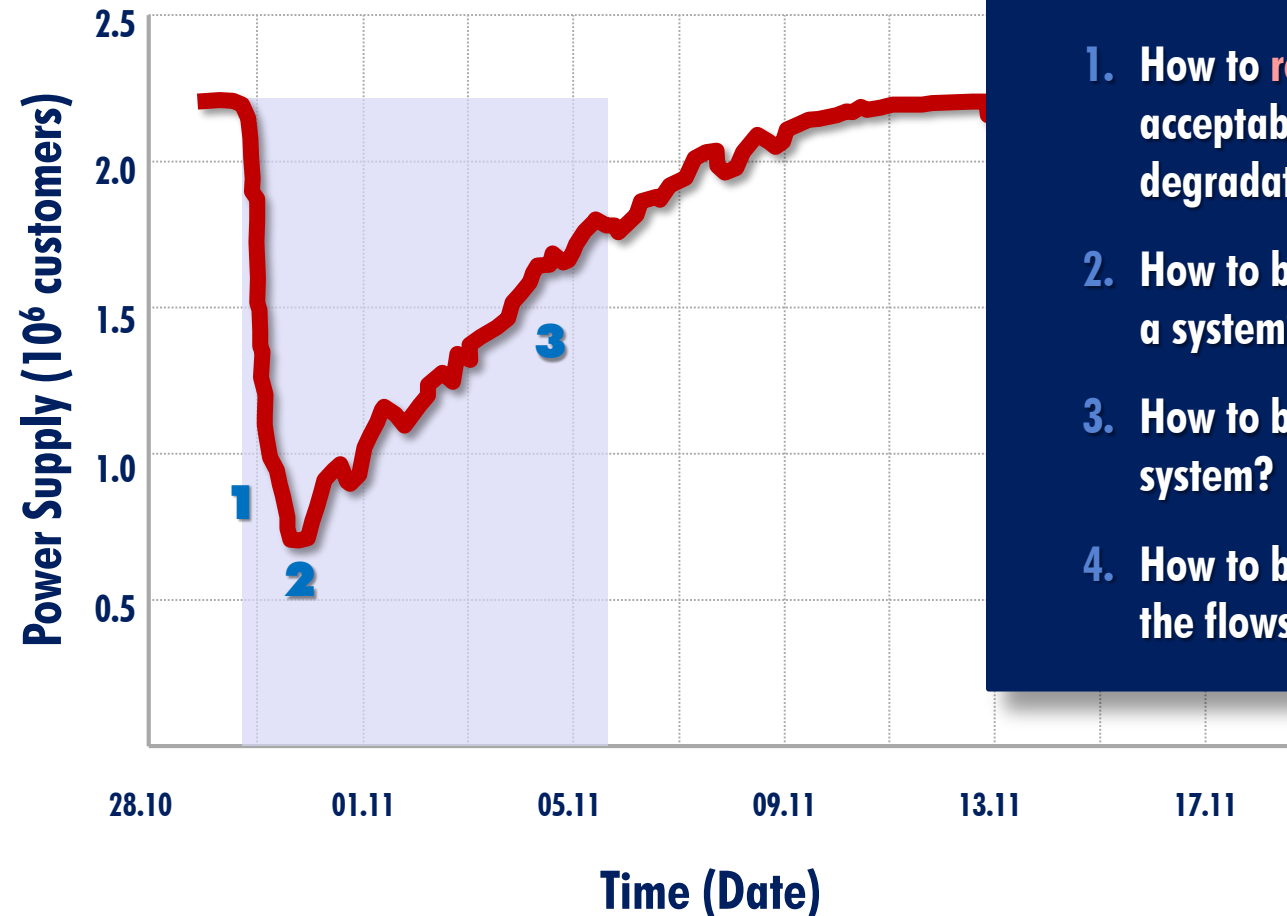
Need for a new approach



Resilience – Building Blocks



Hurricane Sandy – Power Grid Disruption



1. How to **resist** within acceptable degradation?
2. How to best **re-stabilize** a system?
3. How to best **rebuild** a system?
4. How to best **reconfigure** the flows of a system?

Key Questions to Be Answered

Pre-Event (Risk-M)

1. **What** can go wrong?
2. What is the **probability** that it will go wrong?
3. What are the **consequences**?

From the
Triplet
Question
Set

INTERNATIONAL STANDARD ISO 31000

First edition
2009-11-15

Risk management — Principles and guidelines

Management du risque — Principes et lignes directrices

Pre/Post-Event (Resilience)

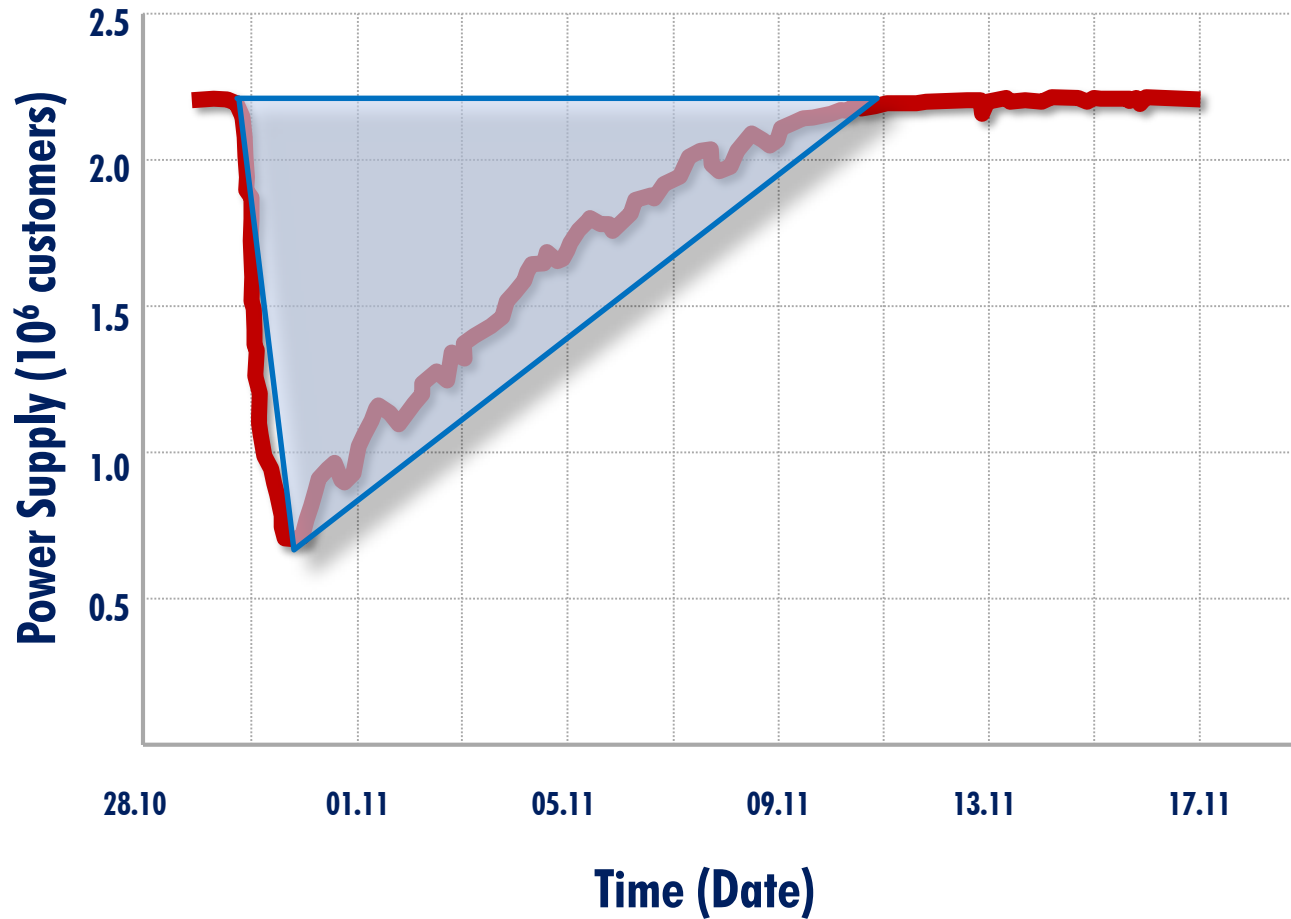
1. How to **resist** within acceptable degradation?
2. How to best **re-stabilize** a system?
3. How to best **rebuild** a system up to a sufficient level of service?
4. How to best **reconfigure** a system?

To the Deca-Tuple
Question Set

1. How to keep awareness high?
2. How to anticipate critical events?
3. How to remember successful past responses?
4. How to speed up organizational adaptation?

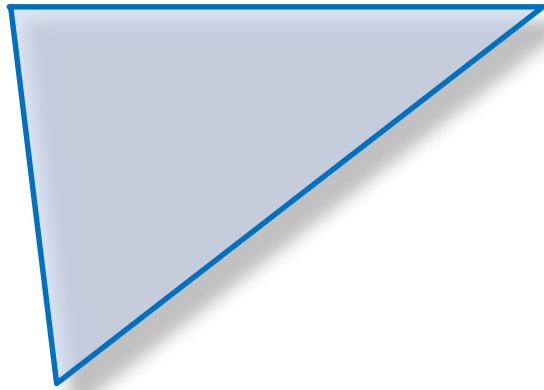
1. How to increase the coping capability?
2. How to reduce degradation with smart responses?

Resilience Metric [Bruneau et al 2003]

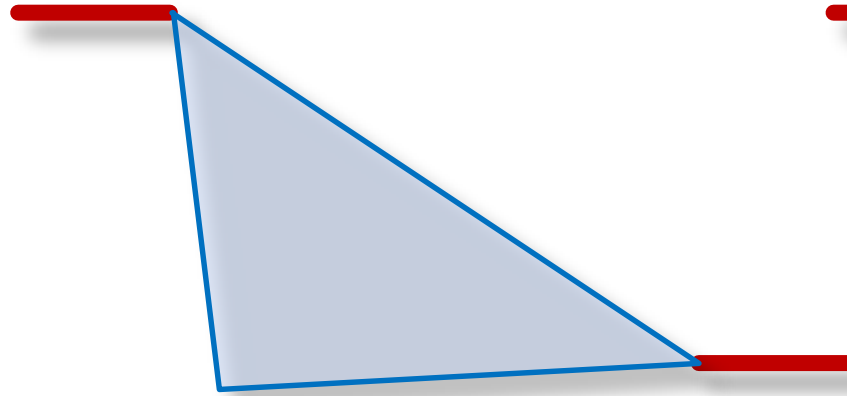


$$R = \int_{t_{\text{post}}}^{t_{\text{pre}}} P_{\text{pre}} - P(t) dt$$

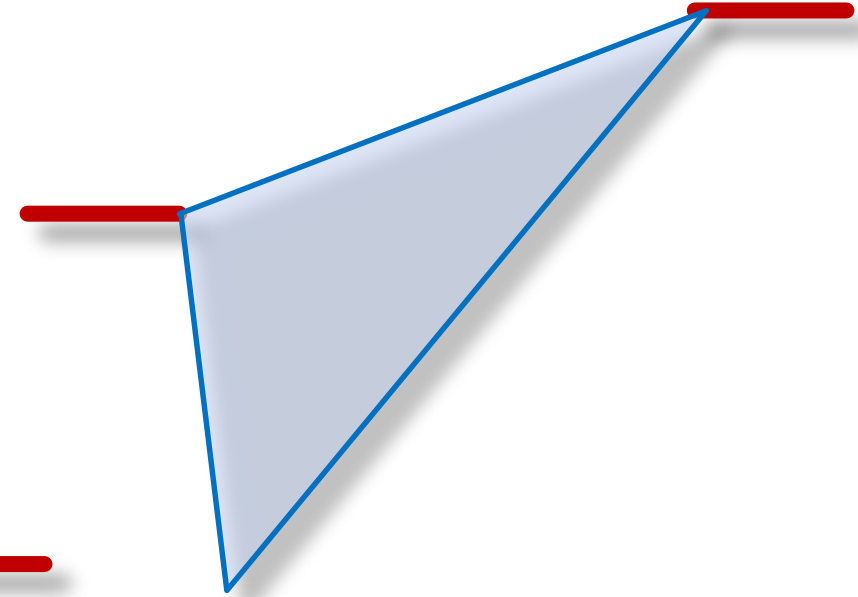
Problems with Bruneau's Assumptions



Bruneau Assumptions

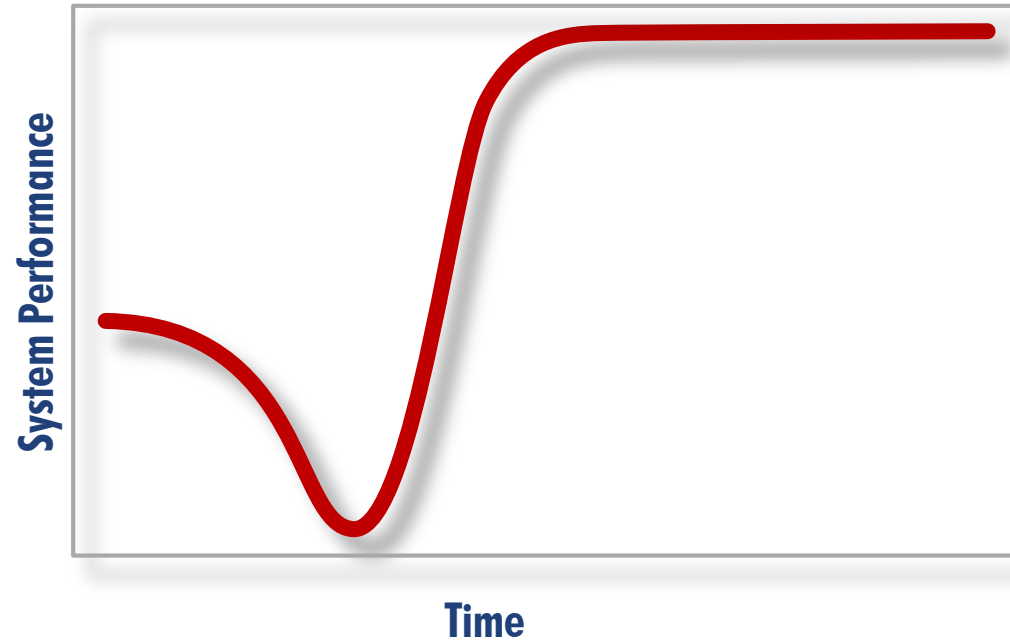


Decrease in Resilience



Increase in Resilience

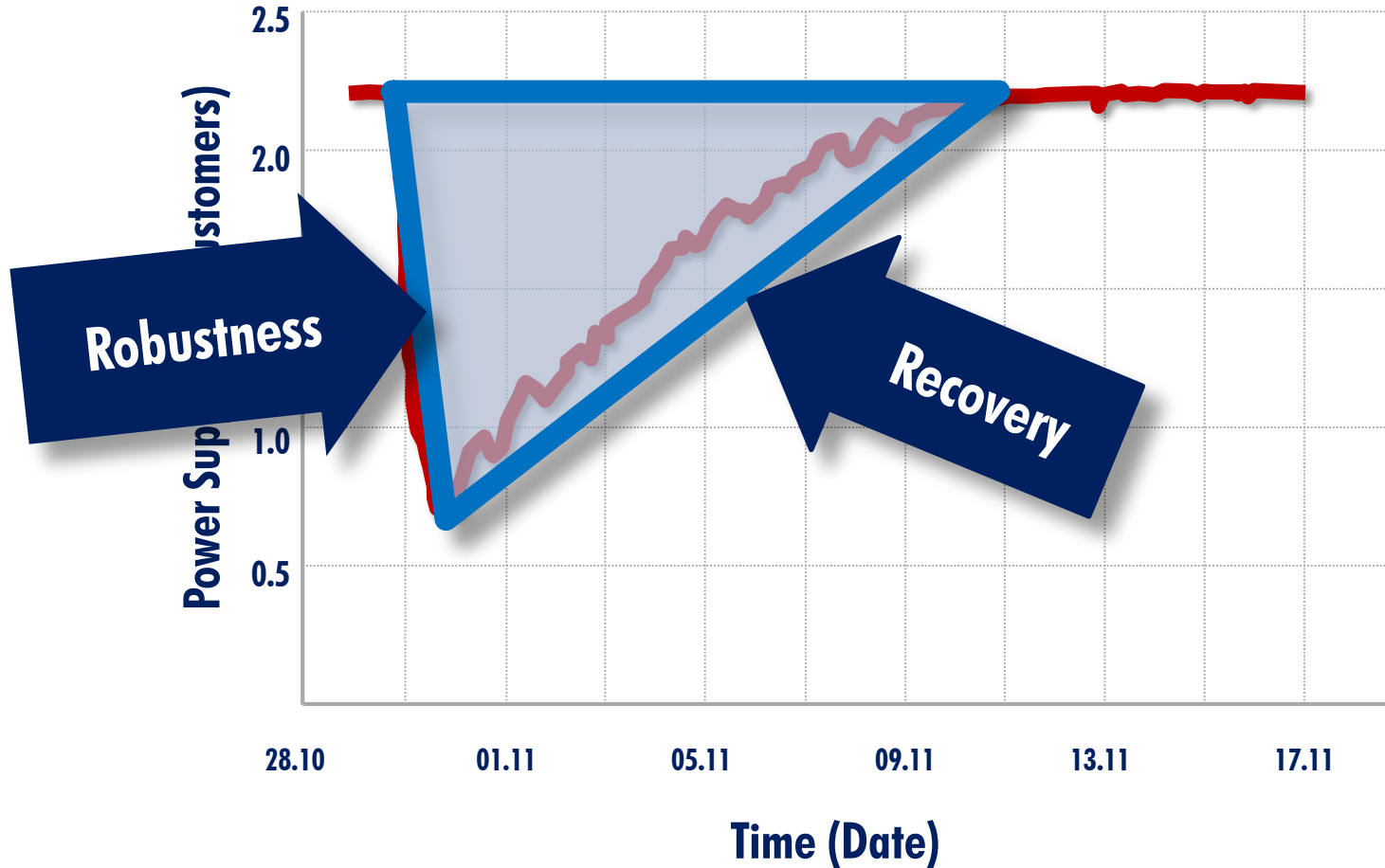
Recovery Functions



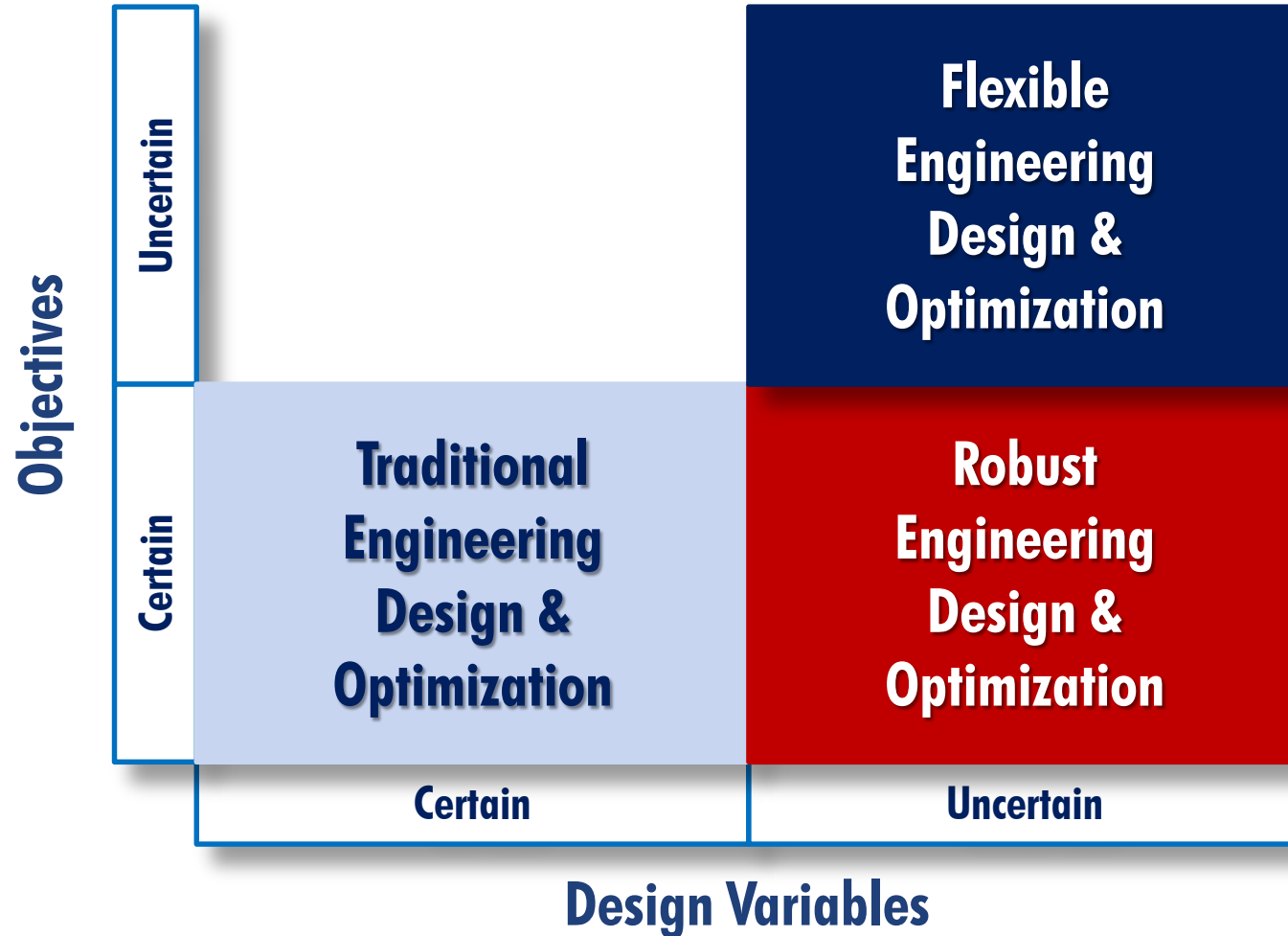
1. Robustness
2. Reliability
3. Recovery
4. Reconfigurability

**Function parameters
Represent
Intrinsic system properties**

Building Resilience



Robust Design



Building Resilience Through Design

Robustness

Property of a system which allows it

- to satisfy a fixed set of requirements,
- despite **changes occurring after the system has entered service,**
 1. in the environment or
 2. within the system itself,
 3. from the nominal or expected environment or
 4. the system design parameters.

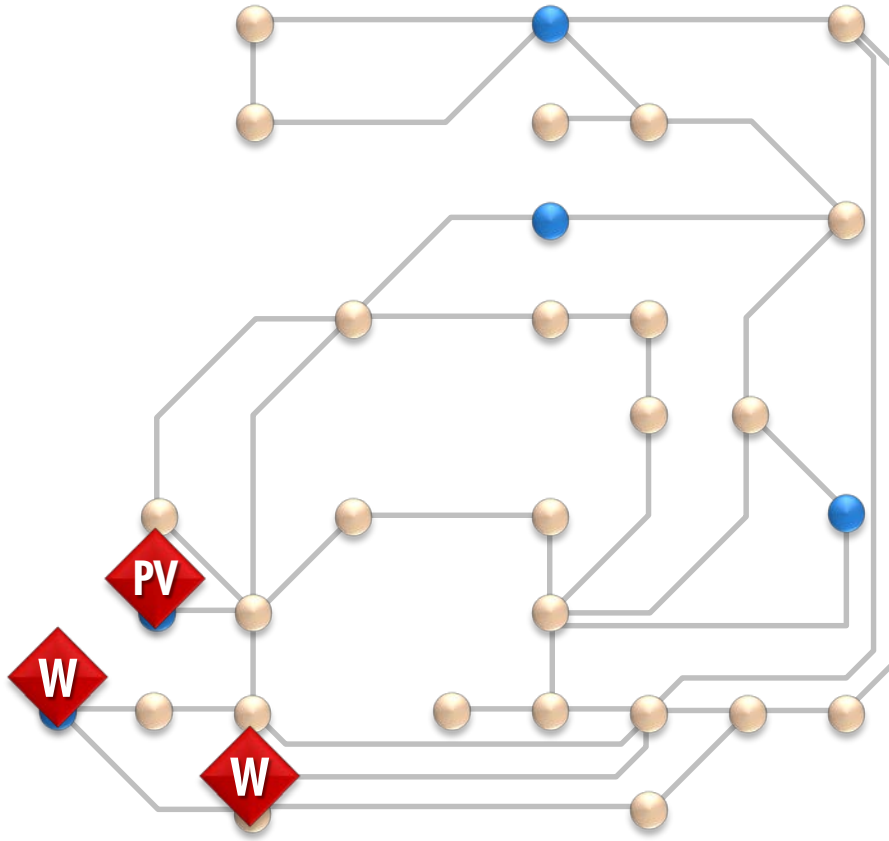
Flexibility

implies the ability of a design

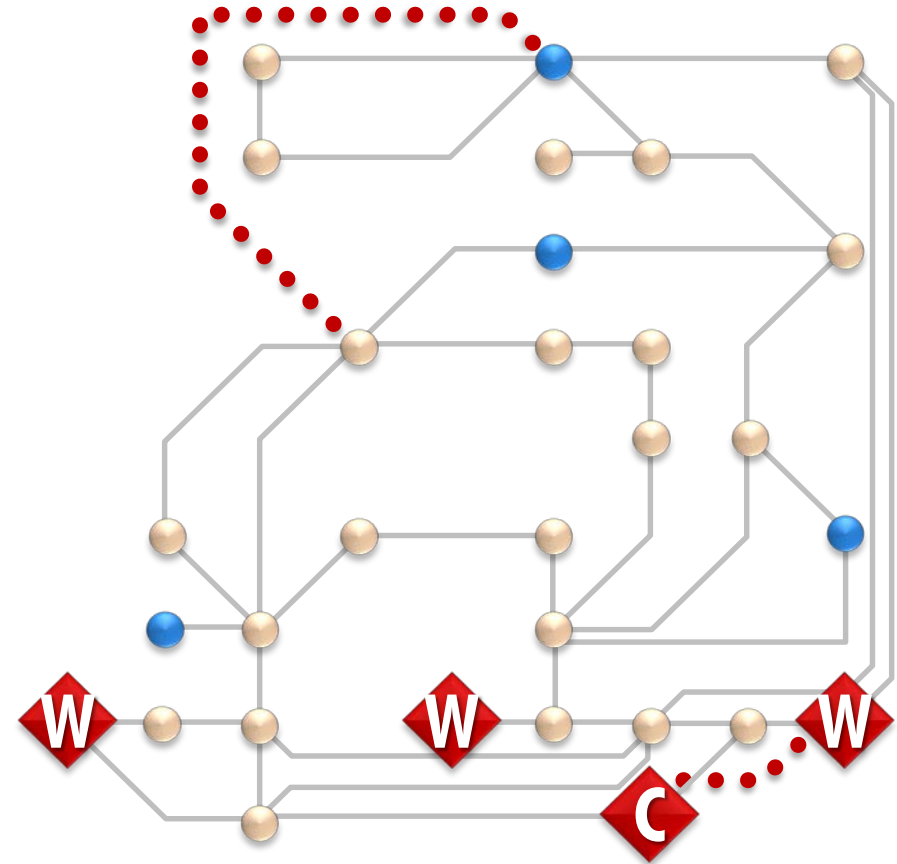
- to **satisfy changing requirements**
- after the system has been fielded

Saleh, J. H., Hastings, D. E., & Newman, D. J. (2003). Flexibility in system design and implications for aerospace systems. *Acta astronautica*, 53(12), 927-944.

Robust Design – Key to Resilience IEEE-30

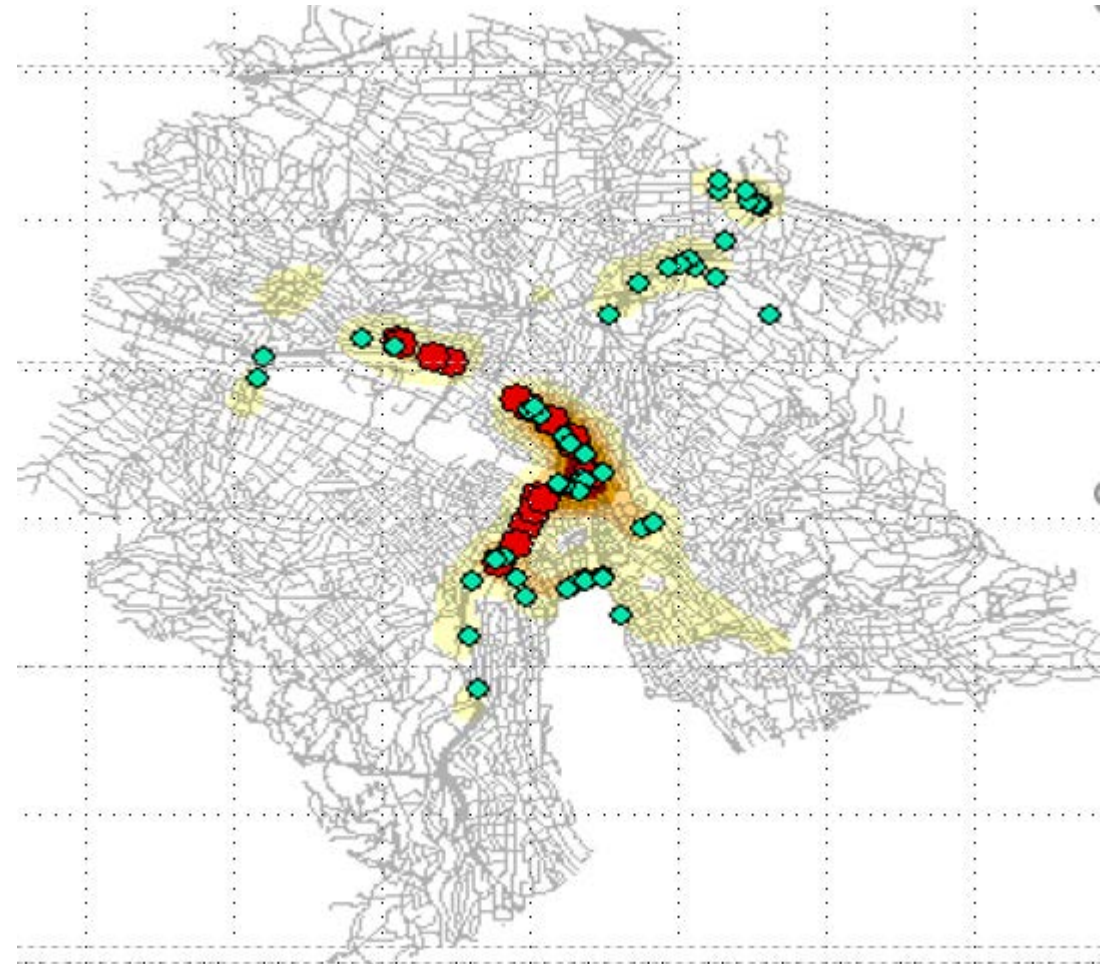
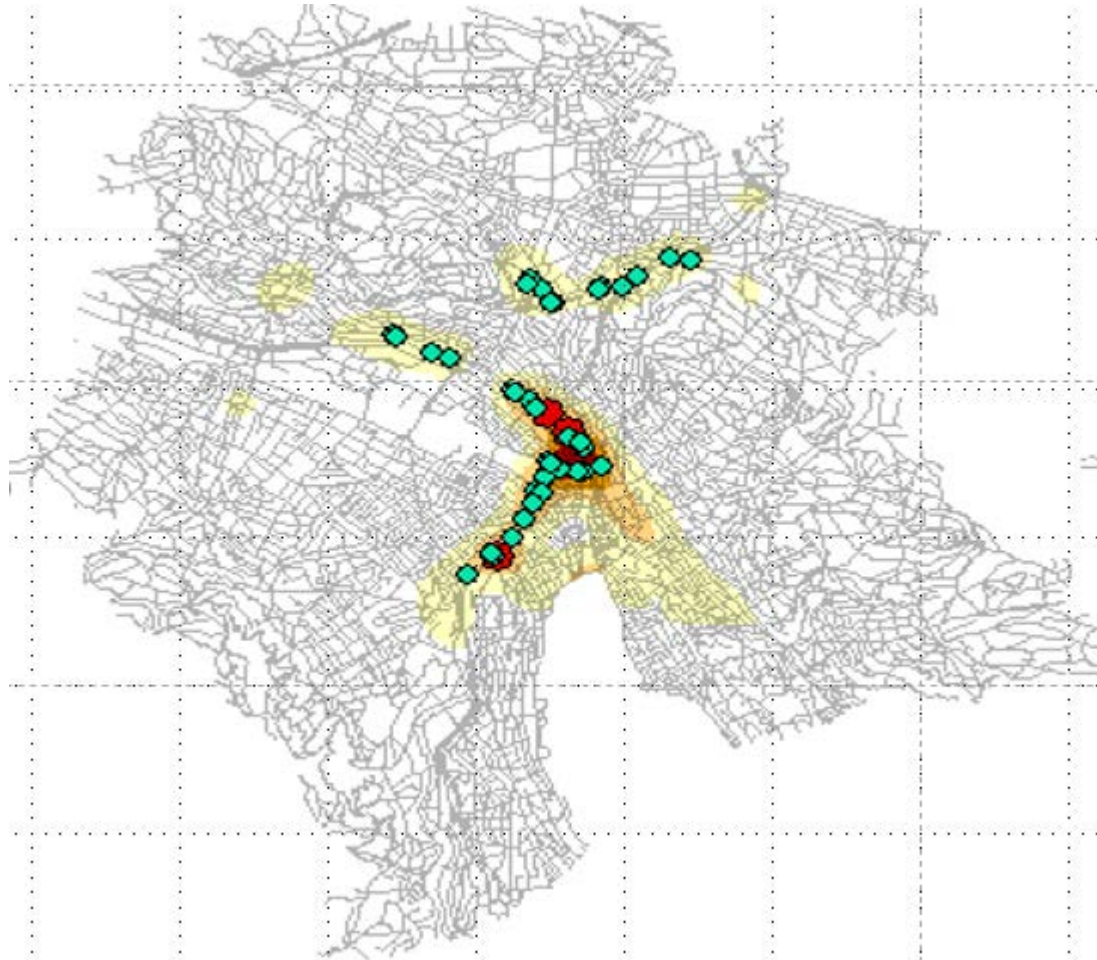


Traditional Optimization

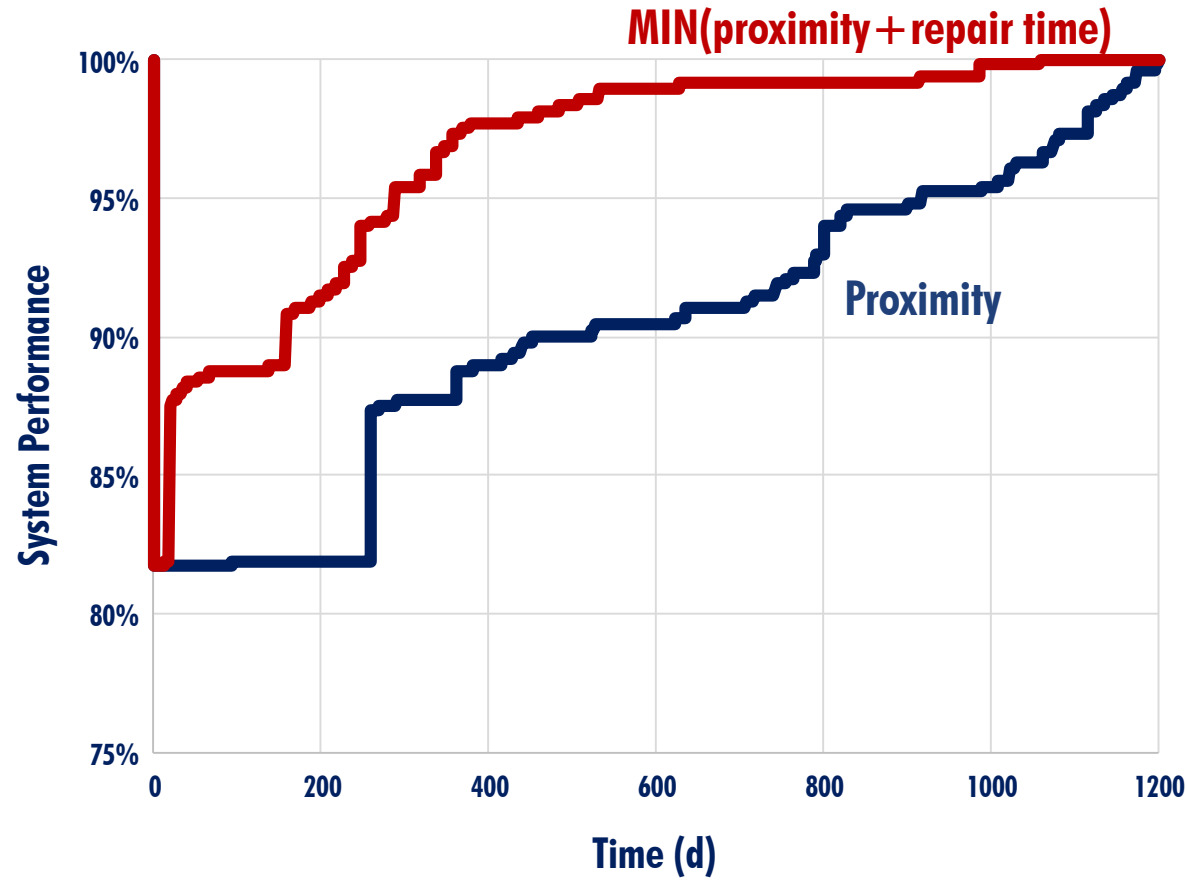


Robust Optimization

Recovery -Topology Management

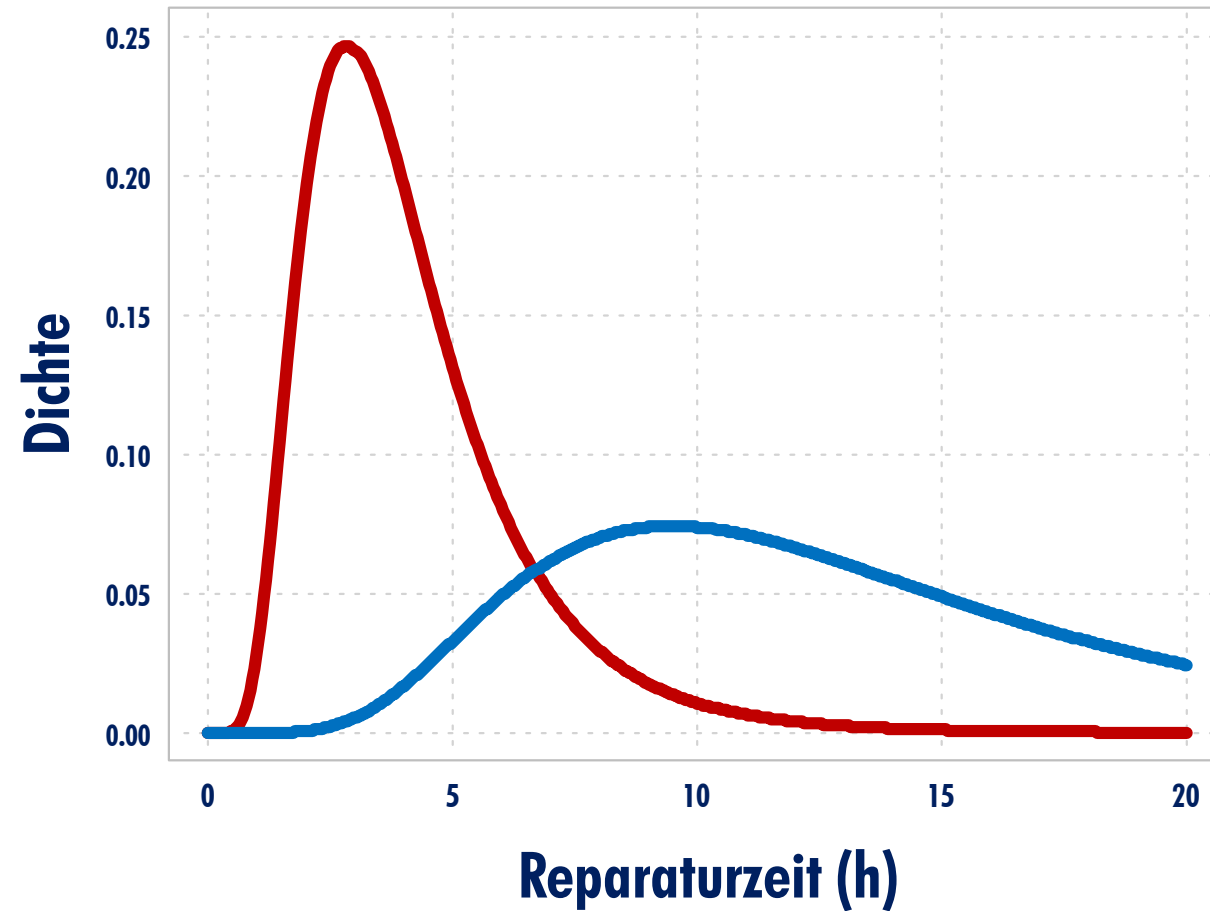


Recovery - Influence of Repair

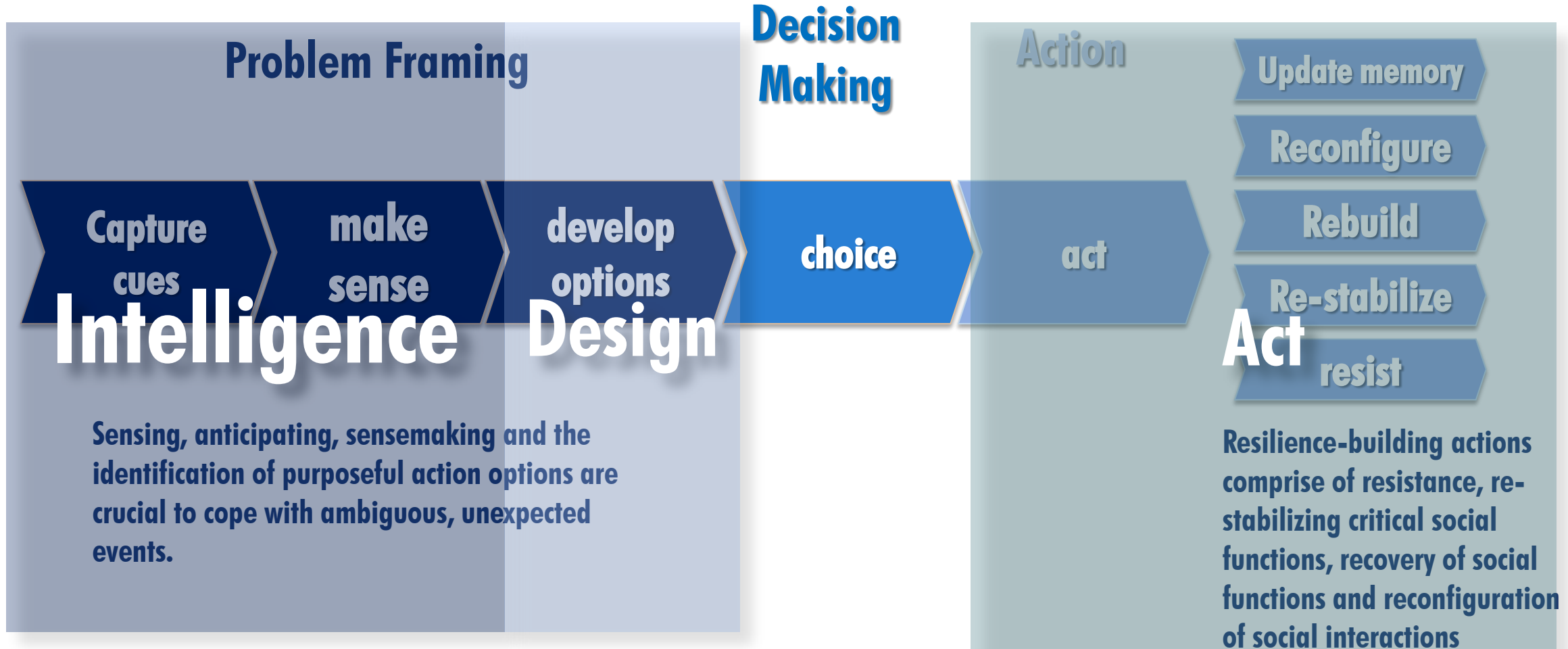


Nazli Yonca Aydinl, H. Sebnem Duzgun, Hans Rudolf Heinemann, Friedemann Wenzel, Kaushal Raj Gnyawali (forthcoming): Evaluation of operational resilience enhancement strategies for rural transport networks und geohazards

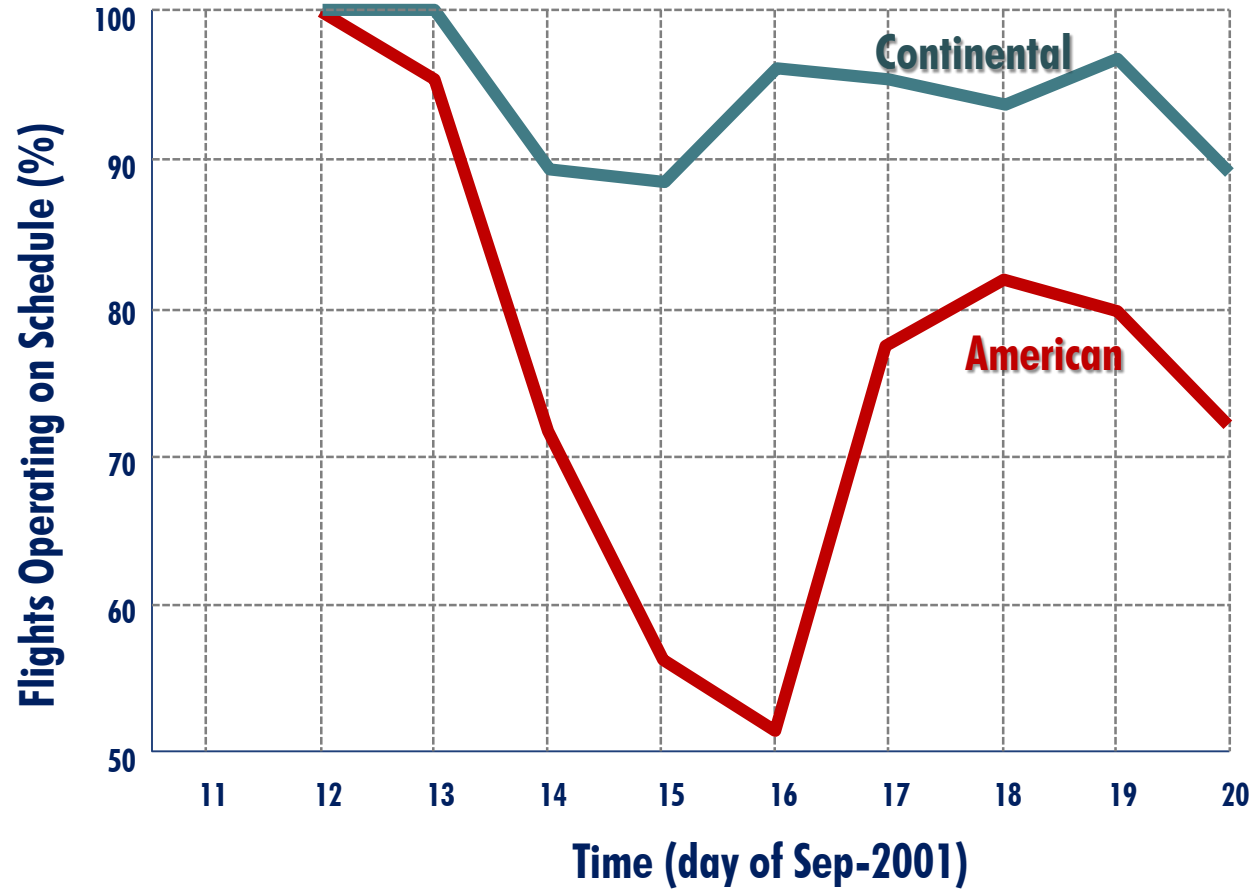
Recovery - MTR - Repairability



Social Resilience



Organisational Resilience – Recovery after 9/11 Grounding



YU, G. and X. QI. 2004. *Disruption management : framework, models and applications*. Singapore ; River Edge, NJ. World Scientific. 294 p.

To Sum Up...

- **Systems are getting**
 - **More interconnected**
 - **More cyber-physical**
- **Ambiguity and unexpectedness as main challenges**
- **Resilience extends reliability and risks, not replaces them**
- **Resilience metric: still searching for better approaches**
- **Robust and flexible design + “Informed recovery” key to build resilience**
- **Social resilience – distributed cognitive function view**